

DRAFT AMENDED¹ FY2026 Work Plan (July 2025 – June 2026)

Following to a vote of the AHA Joint Board on _____, 2025, the AHA Workplan is to be accomplished by the Housing Authority of Snohomish County (HASCO), not the AHA Program Manager alone. HASCO will prepare and provide, on request, the following for all dues-paying AHA member jurisdictions.

For additional services and work from HASCO that fall outside the Work Plan laid out below, AHA Members should contact the HASCO Government Relations Director at ccollier@hasco.org to discuss the parameters of the request.

1. Synthesize/Analyze Data

Maintain data tracking for the following indicators:

- a. Home sales price & related data
- b. Monthly rental rates for common unit types
- c. Household creation & housing stock
- d. Affordable housing created through LIHTC & State HTF awards
- e. Prepare the above in an annual one-page summary report for AHA Board
- f. Continue to identify data gaps,
- g. Research scholarly articles, trade publications & reports for report and synthesis to the AHA Board, min. 2 annually

2. Provide Technical Expertise

- a. Respond to research requests from Joint Board members, actively seek out new projects
- b. Develop and expand range of educational materials for multiple audiences, including working definitions of housing concepts and programs, best practices, case studies, and visual aids
- c. Develop new member housing profiles and update existing profiles
- d. Assist in the preparation of housing elements for members' Comprehensive Plans
- e. Develop tool for members to use to track their annual progress in meeting Comprehensive Plan Housing Element goals
- f. Advocate for the creation of all types of affordable housing through technical support as well as outreach
- g. Develop a strategy and tools to educate elected officials about affordable housing, reviewed annually by AHA Board
- h. In coordination with the Join Board, prepare AHA position and policy papers on various matters of housing

3. Education and Outreach

- a. Develop onboarding packet & meet individually with all AHA Board members minimum one time per year per Board delegate and conduct a "Housing 101" workshop for new Joint Board members at the beginning of each year including a history lesson of the creation and purpose of AHA
- b. Present to AHA Board annually on past/current circumstances and emerging issues and opportunities
- c. Invite speakers to AHA Board meetings to present on local policy work regional issues of interest, min. 2 per year
- d. Research legislative changes and agendas related to housing at the local, state and federal level
 - a. Advocate for/against proposed legislation in support of increased housing affordability and housing supply

¹ Originally approved on February 5, 2025 by the Joint Board. Amended and approved on June 3, 2025 by the Joint Board.

- b. Conduct general outreach to state & federal delegation representing Snohomish County
- h. Conduct community outreach to local neighborhood associations, faith communities, business interests and more, with the approval and support of the AHA Board delegate from member jurisdictions, min. 1 per month.
- i. Educate the business community, philanthropic and nonprofit stakeholders about the issue of housing affordability, specifically workforce housing to, among other things, strive to activate them around the issue.
- j. Seek to form coalitions of support from housing-adjacent stakeholders (ex: healthcare, transportation) to support housing affordability activities.